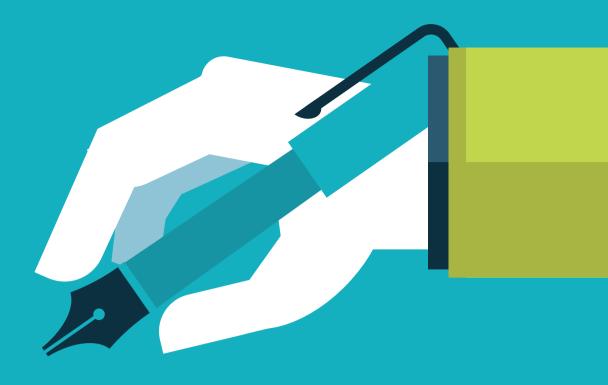
theultimate startup

marketing strategy guide

Proven
Marketing
Tactics
for Rapid
Startup
Growth

foundr SPECIAL ISSUE



This guide was created by Marcus Taylor of ventureharbour.com

Marcus Taylor is the founder and CEO of Venture Harbour.

He is a multi award-winning young entrepreneur and international speaker. In 2013, Marcus won the award for 'Young Professional of the Year' at the UK Search Awards, held at the Emirates Stadium in London. A few months later he was also awarded 'Young Visionary of the Year' at MIDEM in Cannes.

Prior to launching Venture Harbour, Marcus built the World's first scientifically valid 'comfort zone calculator', which he has spoken about at Oxford University, TEDxMelbourne, and Awesomeness Fest.

Two fundamental truths exist when marketing a startup.

ONE IS THAT A GREAT PRODUCT ALONE IS NOT ENOUGH TO SUCCEED. THE OTHER IS THAT NO AMOUNT OF MARKETING WILL MAKE A CRAP PRODUCT GAIN A MASS AUDIENCE.



"NOTHING KILLS A BAD COMPANY FASTER THAN GOOD MARKETING."

In other words, successful startup marketing requires that you have a great product and great marketing. For that reason, I've focused this guide on both customer acquisition and improving your product-market fit.

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Building a Presence on Twitter, Facebook, Google+, and other social networks



Viral Marketing & Growth Hacking: Building Marketing Into Your Product

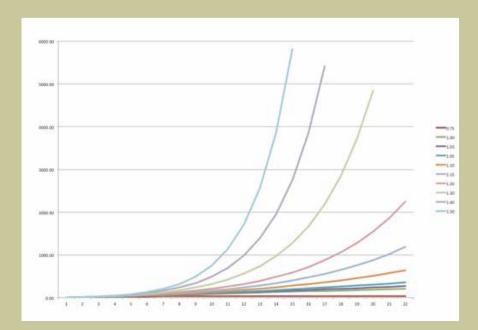
"Marketing is for companies with sucky products" - Fred Wilson, VC

I disagree with Fred Wilson's quote, yet I can't dispute that the most successful startup marketing strategies are those that embed marketing into their product.

Dropbox, Hotmail, Eventbrite, Mailbox, and Snapchat famously acquired millions of users with almost no money spent on marketing. Their secret? Building virality into their product.

A startup's ability to go viral depends on two variables: time, and the 'viral coefficient' i.e. the number of new users each user generates.

Below is a graph to illustrate startup growth at different rates based on varying viral coefficients. Imagine that the Y-axis represents your number of user signups, and the X-axis represents time



If your viral coefficient is 1.0 (each user generates one new user), you will achieve linear growth, assuming you retain your users. If you have a viral coefficient above 1.1, you will achieve exponential growth as illustrated by all of the lines above the lower green line.



How do you embed marketing into your product?

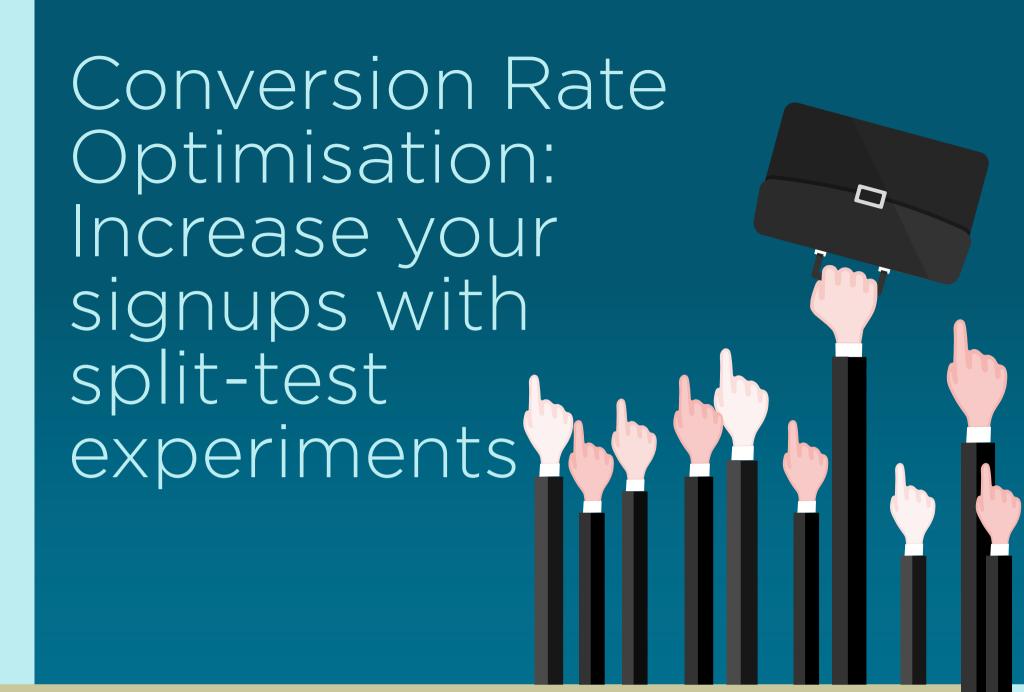
Every startup is unique, so I won't discuss tactical methods in great detail. The strategy I recommend is to simply build a product worth recommending. If every single user recommends two new users, you have exponential growth.

The easiest method of measuring a user's likelihood to recommend your startup is by using the Net Promote Score, a

simple test where you ask users "on a scale of 1-10, how likely are you to recommend our product to a friend?" If the aggregate score is above 9.0, your will likely achieve exponential growth

On a tactical level, I recommend reading several case studies on companies who achieved viral growth through growth hacking Below are a few I recommend reading.

- Hotmail
- Eventbrite
- Dropbox



(CRO) is the science behind understanding why your visitors are not 'converting' into customers, and then improving your messaging or value proposition to increase this rate of conversions. Contrary to popular belief, it does not start with running A/B experiments; it starts with understanding your visitors and their objections.

How to identify customer objections:

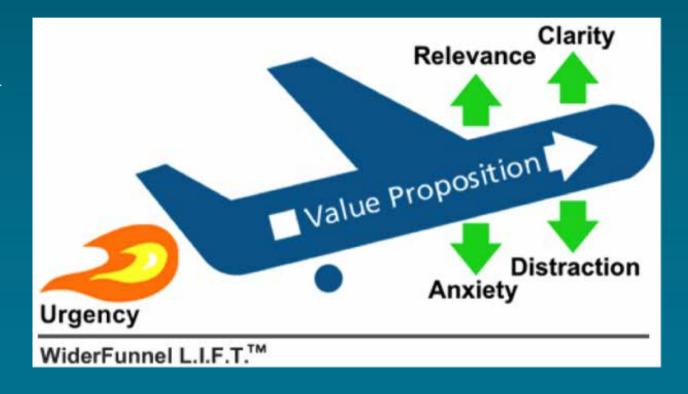
The fastest way to understand why potential customers are not converting is to ask them. Below are several tools and techniques that I'd recommend.

- Install Olark a live chat plugin that allows you to talk in real time with website visitors.
- Ask visitors to fill out a survey using Survey Monkey. Usually, you'll need to incentivise this with some kind of giveaway.
- Ask for feedback in a forum your customers participate on.
- Commission some user tests from UserTesting.com. Invite someone you know (a customer) to lunch / Skype.

Following this, hopefully you will have a good idea of what is preventing your visitors from converting. Now it's time to make changes to your landing page to counter these objections.

The following model is a fantastic

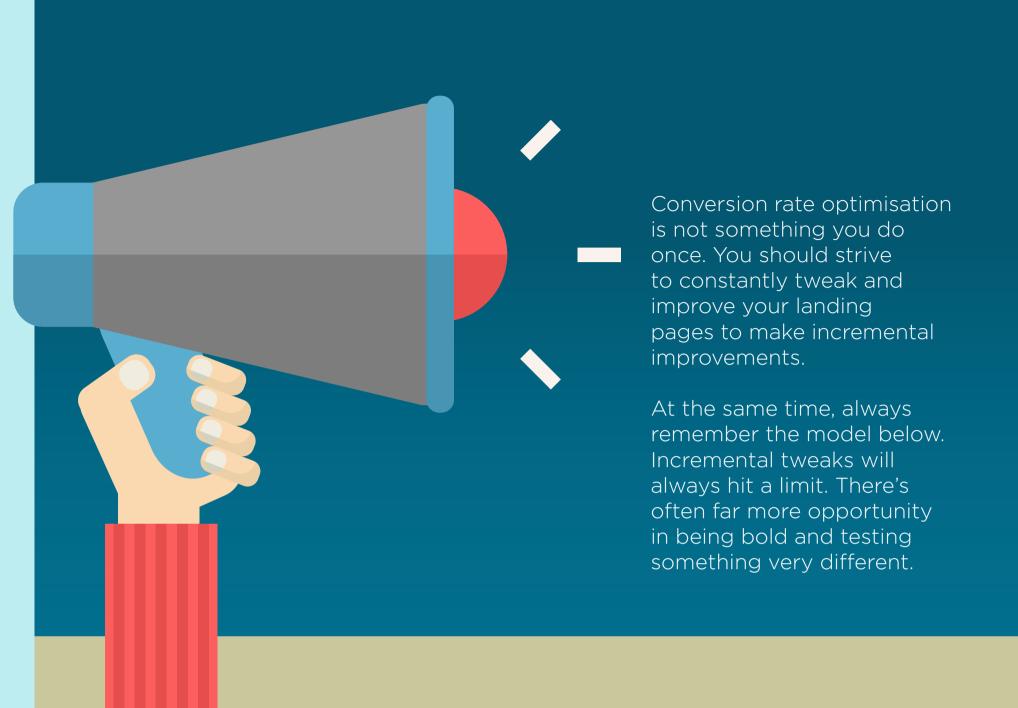
starting point for understanding how to improve the likelihood of a conversion. Whenever I am presented with a CRO project, I like to consider how we could improve each point. For example, can we reduce the navigation to minimise distractions? Could we increase the urgency by having a countdown timer or a "Only X left" next to our call-to-actions? In 2012, I managed to quadruple a website's conversion rate from 2.5% to 10% using these methods.

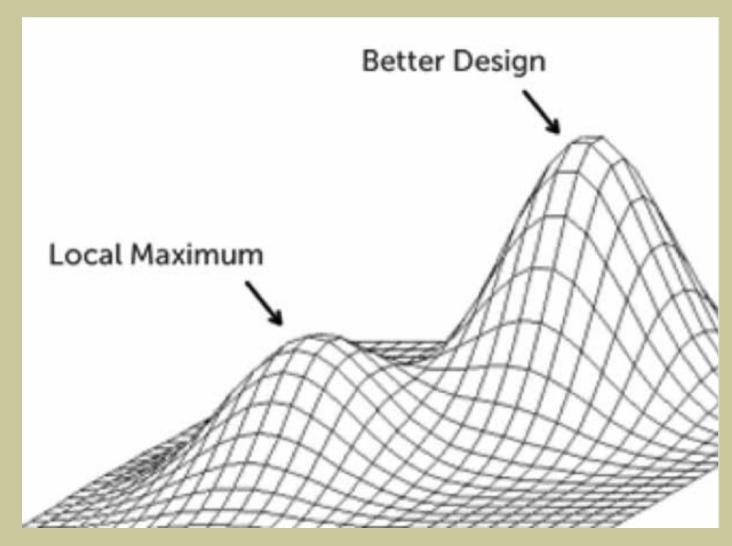






Once you have your mockups designed, I recommend using Visual Website Optimizer to test them against your existing landing page. VWO has a great user interface, making it very easy to quickly test variations of your website without needing to make backend coding changes.





Facebook Advertising: Finding your perfect audience using segmentation

Most people think of Facebook Ads as an acquisition channel for driving signups. The truth is that it's also one of the best customer research tools we have available to us.

Let me explain. There is no limit to how finely you can segment a Facebook advert. If you wanted, you could run an identical adverts to 500 different demographic and psychographic audience segments. Using conversion tracking, you can see which demographics and psychographics then have the highest conversion rate on your service.

Here are a few examples.
I work with many music startups, and I've found time again that guitarists are typically more

likely to sign up to a music service than a drummer or a bassist. For one of our clients, FanDistro, we found that 23 year old Canadians are approximately 3x more likely to convert than 21 year olds. We know that musicians in New Zealand are more likely to convert than Australians.

Facebook Ads are, in my opinion, the best way to quickly and affordably verify who your audience are, and what your cost-peracquisition is for different demographic groups.

Installing a Customer Feedback Loop

It's worth reiterating that the most important asset for most startups is to be told what needs improving, and have an agile system for making those improvements. Anyone who's read Eric Ries' book The Lean Startup will understand this as the 'Iteration Cycle'.





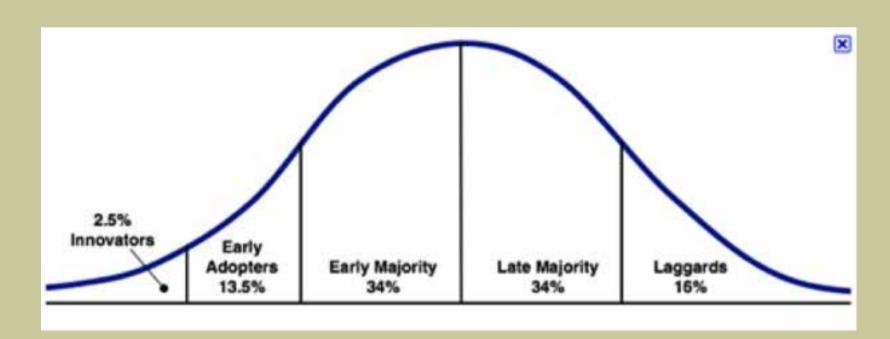
A simple 'give us feedback' form is not enough. Most people will not go out of their way to give you feedback. Use incentives, meet your users, and study user behavior data to understand where people fall off in your funnel, and more importantly - why?

Diffusion of Innovation: Targeting Early Adopters



Many inexperienced marketers make the mistake of targeting the mass market too soon. The reason this rarely works is because the majority of people resist change, and are not receptive to products / services that are not already recommended by early adopters.

I learned this lesson through A/B testing. Two years ago, while running an experiment to see whether additional social proof increased signup rates, I found that by simply adding the number of likes and users already signed up next to the signup button, had a dramatic impact on increasing the website's signup rate.



If you want to own the majority market share, your initial launch strategy and messaging must appea to innovators and early adopters.

Once you have a number of case

studies, testimonials, and respected innovators singing your praises, then it's time to approach the majority. The laggards will follow.

Why, What, How: Fine-Tuning Your Messaging for Conversion

If you haven't read Simon Sinek's book 'Start With Why', I'd strongly recommend putting it on order.

The gist of the book is that, if you want to inspire someone to take action, you must begin by explaining why you do what you do. Not what or how.



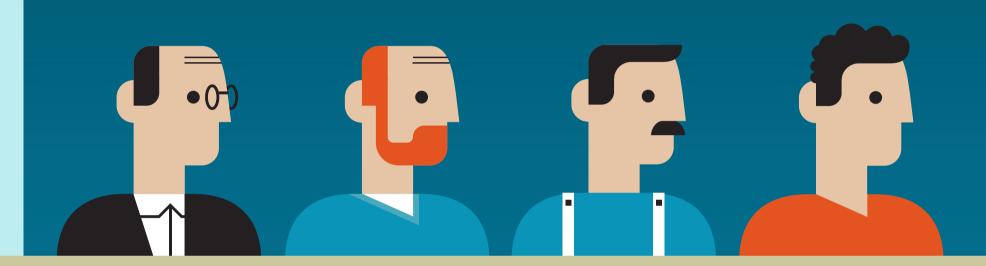
Apple is a great example of a company that sells "why". Apple challenges the status quo with everything they do - MacBooks, iTunes and iPads are just how they do that. Dell don't have a why - they just sell reasonably good computers. While Apple talk about pushing humanity forward and challenging the status quo, Dell talk about the size of their processors

and RAM. Is it any wonder why people queue for hours to get the latest product, while Dell receive nowhere near the level of advocacy, despite their products being very similar.

Does your messaging communicate why your startup exists? Do you know your why? If not, this is an important step that I would not advise skipping over.

Differentiation in your marketing

Various studies predict we see between 1,000 – 5,000 advertisements per day depending on where we live. How do you compete and stand out with your marketing in such a saturated space?



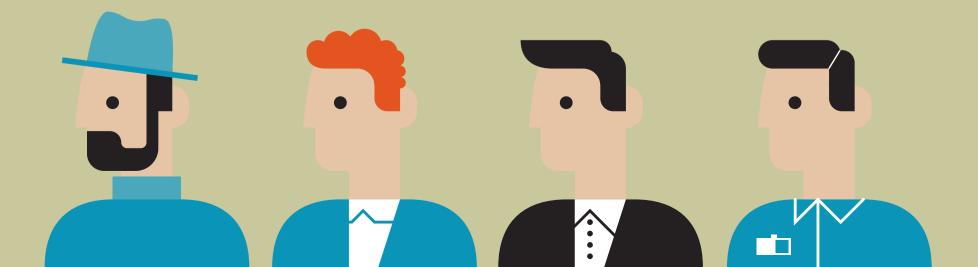
The answer is by being the shepherd, not a sheep.

Our brain categorises similar pieces of information together, a process known as Gestalt. Because of this, the more of a similar thing we see, the less impact each additional thing has. When Lady Gaga wore a dress made of meat it made headlines all over the World. When others copied her quirkiness, hardly anyone talked. This pattern has repeated itself millions of times over.

This is not about first-mover advantage;

this is about observing what everyone else is, and being the opposite. Apply this from the most macro aspect of your strategy down to the micro, and you'll be amazed at how significant this is

Now that we've covered off the foundations of messaging and preparing your product for a successful marketing strategy, let's move on to customer acquisition. I've split the section on customer acquisition into three chapters, paid media, earned media, and owned media.





There's a school of thought that says startups should spend as little as possible on marketing. I disagree.

I believe that marketing should focus on positive ROI (return on investment). If a paid media channel can profitably drive qualified users for your startup, it'd be foolish to refuse it on the basis that it's paid for. Another reason for using paid media is to establish a cost-per-acquisition, as this will act as a benchmark

to compare all other marketing activity.

Paid media channels fall into three broad categories: display, search, and affiliate marketing. Below are some of the main online channels I'd recommend looking into, along with some tips on each.



While it's possible to write a guide of this length on Facebook Ads alone, I'll quickly summarise some of my recommendations based on a considerable amount of Facebook Ad campaigns that I've worked on.

- Use page promoted posts targeting people in the news feed. These ads have the highest click-through and engagement rates.
- Test as many advert variations as possible. The weirder, brighter, and more unique your ad is, the better.

 When everyone else zigs zag
- Don't create ads using the Facebook Ad Manager (it's awful). Either use the power editor, or a dedicated tool like Qwaya. This will make segmentation much easier.

- Use conversion tracking by installing the conversion pixel you enable oCPM for conversion bidding. This basically means that Facebook will algorithmically optimise your budget for more conversions.
- Use fine segmentation If you use Qwaya, you can split your ad campaign into tens or hundreds of individual ads each targeting a specific segment of your audience. This enables you to quickly see which ad segments perform well and which don't, so you can move your budget to the segments that are most profitable.

I've written about Facebook Ads in more depth here.

Google Adwords (Search)

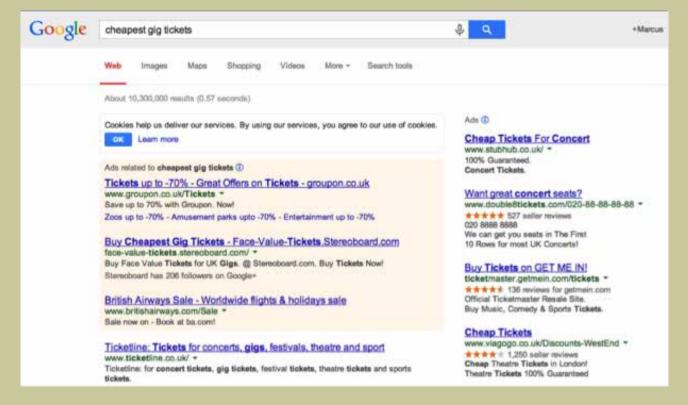




If your product solves an issue that people search for, there's a high likelihood that Google AdWords will be a great acquisition channel for you.

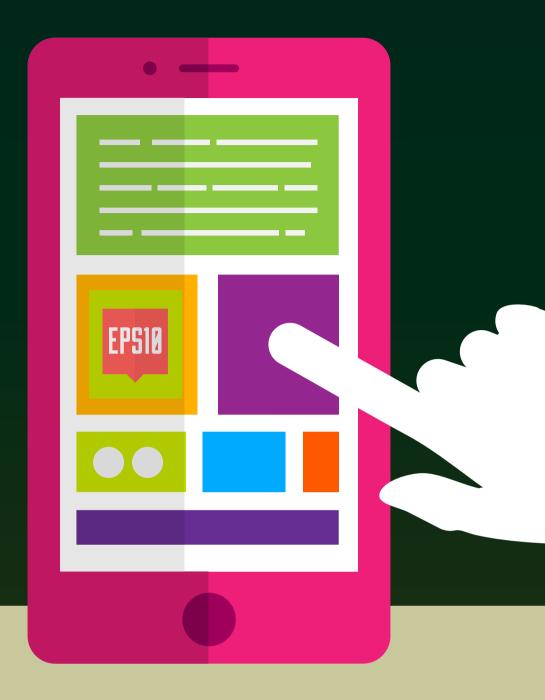


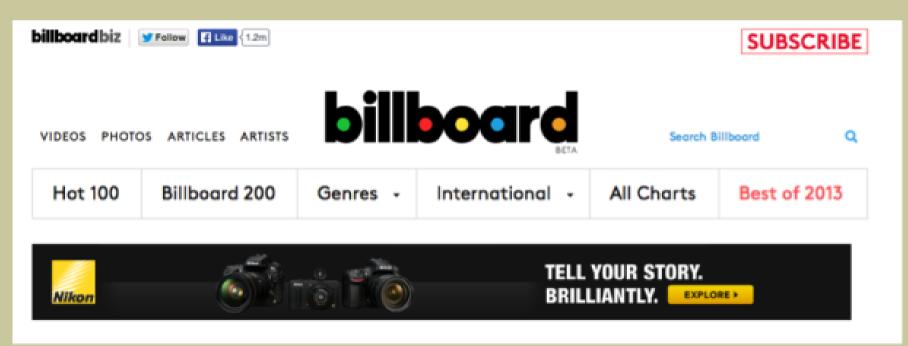
For example, if your startup helps people find the cheapest gig tickets, you may want to bid on terms like 'cheap gig ticket', 'London gig tickets', and 'Gaslight Anthem London Roundhouse tickets'.



Google Adwords (Display)

Similarly to above, Google enable you to purchase banner adverts through their display network.





You can specify which websites your banner ad appears on, or bid to appear on websites related to certain keywords. An example of Nikon using Google Display Network to run adverts on Rillboard com

Reddit Advertising

Reddit is often overlooked as a paid marketing channel. I have to admit, the results I've had in the past are extremely varied, but it's very cheap and always worth testing.



Reddit advertising works by running ads at the top of any subreddit of your choice. For example, for a music client, we may advertise in the subreddits 'WeAretheMusicMakers', 'Music', and 'Guitar'. Each subreddit has a very distinct community, so it pays to get involved in each one for a bit of time first before running ads.

One specific reason why I'm a fan of Reddit Advertising is because Reddit seems to attract the early adopter types. It's a great place for getting honest feedback and targeting people who are likely to be receptive regardless of what stage your product's at.

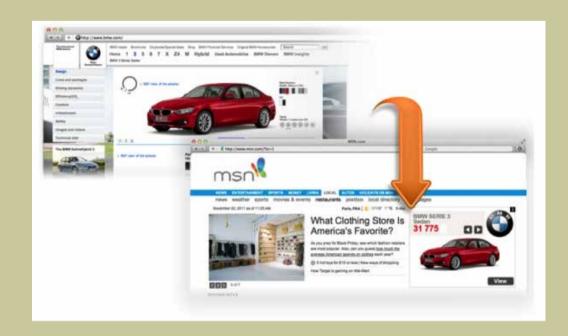
Google Remarketing

Google Remarketing goes one step beyond the standard display advertising mentioned above. Essentially, when someone visits your website a cookie is dropped on their computer. When they visit other websites, an ad will appear encouraging them to come back to your website.



You can get very smart with this by running different remarketing ads for different stages of your signup funnel. For example, if they visited the signup page but didn't complete the form, you could run an ad with an incentive to finish signing up.

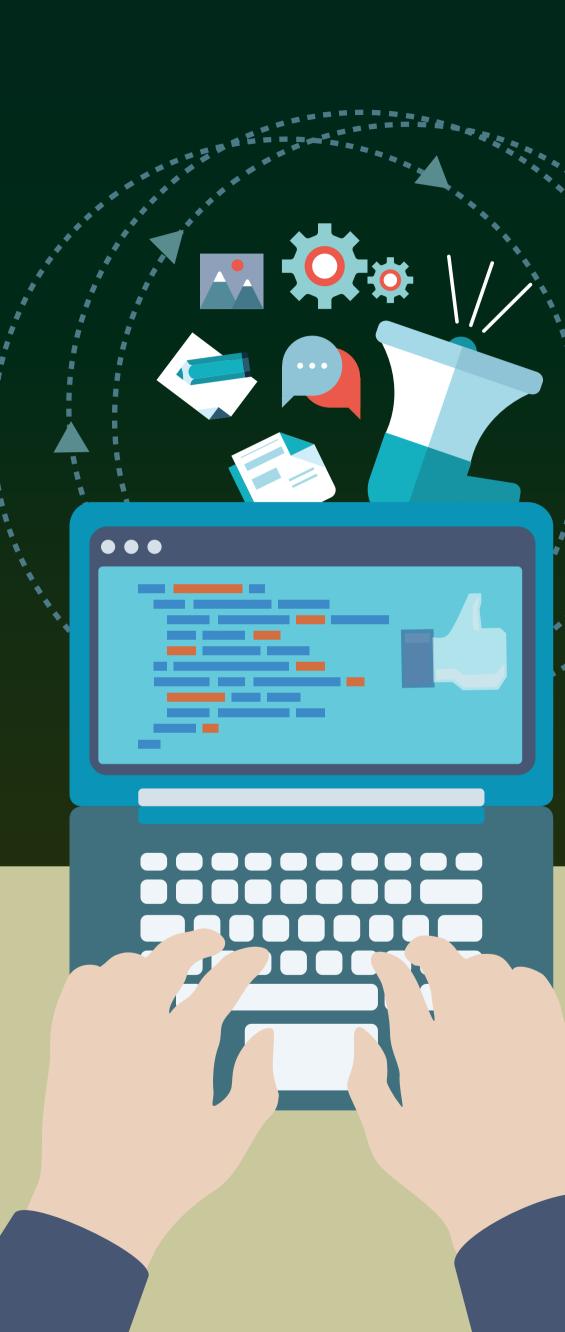
Google Remarketing is generally very effective as the people you're advertising to are qualified and already aware of your product. The trick is to get the frequency right and not be overly annoying!



Facebook Exchange

Facebook Exchange works in a very similar to Google Remarketing, but using Facebook Ads instead. In other words, someone visits your website and bounces. When they go to Facebook they'll find your ads encouraging them to come back.

To use Facebook Exchange you'll need to use one of their partners. I've tested a handful of them and recommend AdRoll.

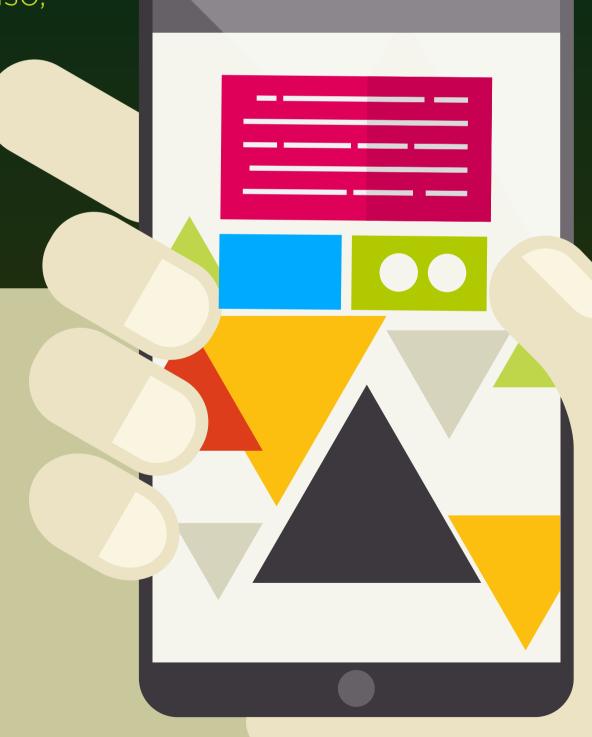


StumbleUpon Advertising

While the quality of visitors from StumbleUpon is generally quite low, the cost per click is exceptionally low also, enabling you to buy a large amount of traffic for a low

I've yet to see astounding results from StumbleUpon ads, except for travel related content. StumbleUpon is very visual social network where inspirational and stimulating content seems to spread virally. If you're a luxury travel operator, this is a gold mine. If you a SAAS company promoting an app, it may be a little bit trickier.

cost.



Twitter / Advertising

Twitter Ads can be very effective, but the reason I haven't recommended them sooner is due to the budget limitations. Currently, the minimum budget for a Twitter Ad campaign is £5,000/month, which is outside of most startup's budget. If you do have this sort of budget to invest, then Twitter Ads do tend to be pretty effective when done right.

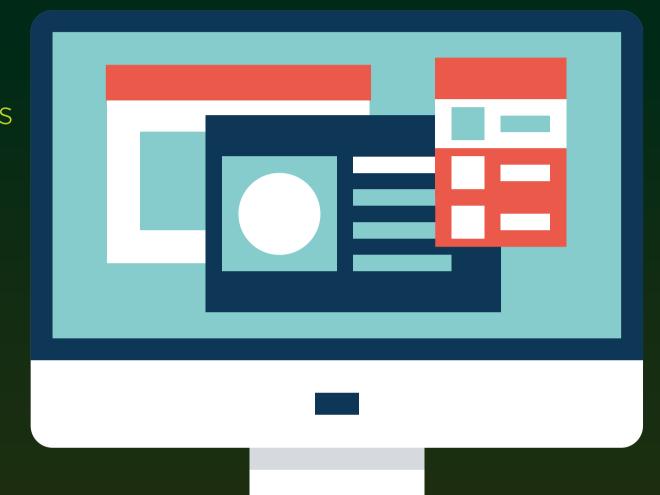


My advice would be to promote an amazing piece of content rather than directly promoting your services. View Twitter as a 1:many platform where, if you run your ads correctly, you can launch your content to a large audience who will introduce your content to an even larger audience.

If your campaign dies after being promoted to the initial audience, start again.

Content Discovery Platforms

There are a number of content discovery platforms that promote your content alongside articles on major news sites such as the New York Times and The Guardian.



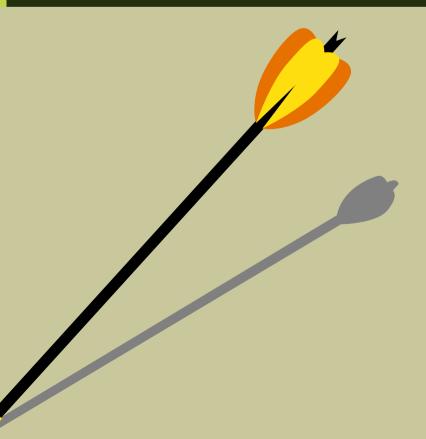
I've tested a handful of these, including Outbrain, Zemanta, nRelate and Taboola. For driving backlinks and launching content they're a powerful tool, although they can get quite expensive depending on the quality of your content.



LinkedIn Advertising

While my personal experiences with LinkedIn advertising has not been particularly positive, I must mention it here as I know of a few startups (particularly in the financial services industry) that have achieved great results by running targeted ads to people by their job title and sector.





In my opinion, the problem with LinkedIn Ads is banner blindness. The adverts don't stand out, and appear in the same spot on every page, causing users to become 'blind' to them

Video Pre-Roll Advertising

If your startup has produced a compelling promo video, pre-roll advertising could be a powerful paid marketing channel for you. Using TubeMogul, you can pay for your video to appear as an advert before video content on major video networks, such as 4od, and YouTube.

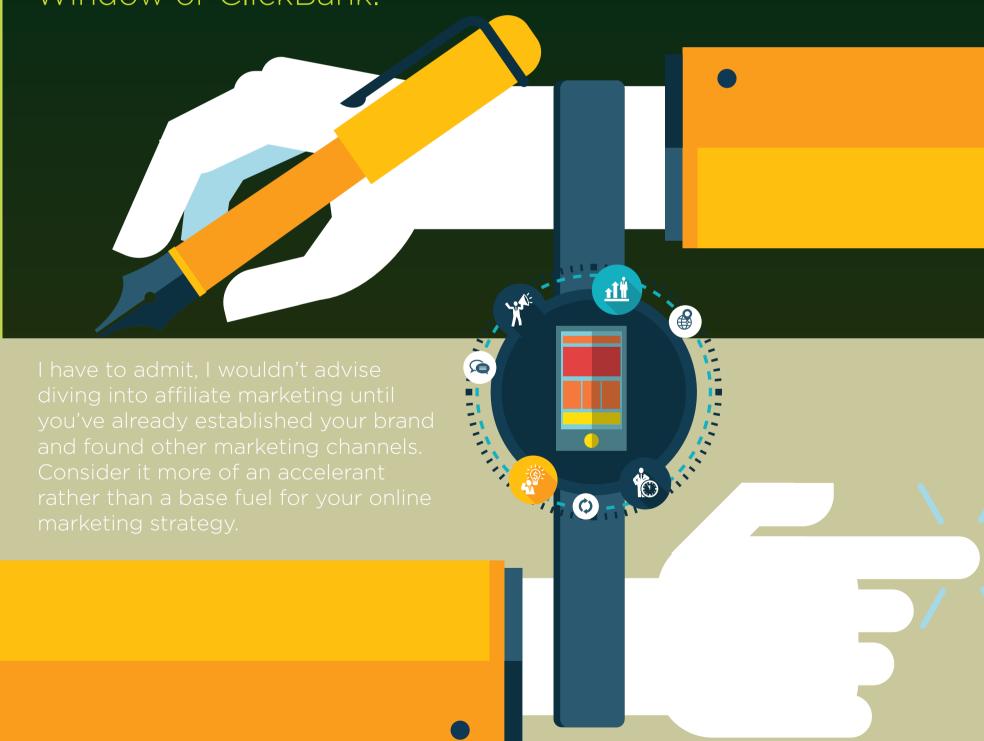


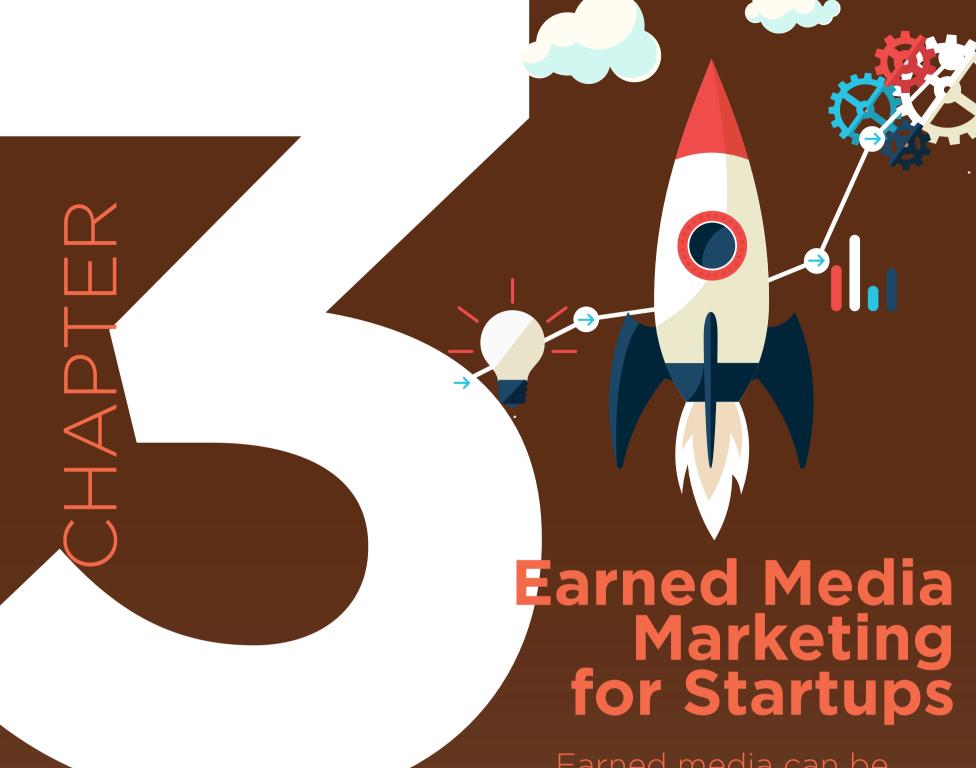
One interesting 'trick' with pre-roll advertising is that you do not pay if your ad is skipped within the first five seconds (which most people do skip). The trick, then, is to go down one of two routes. The first route is to get the message out about your service within the first five seconds of the video hoping that people skip so that you can expose your message to a huge number of people without paying too much.

The second option is to make the first five seconds ambiguous and weird enough to intrigue people to watch the rest of the video. Here's the best example I've seen of this tactic being put into practice.

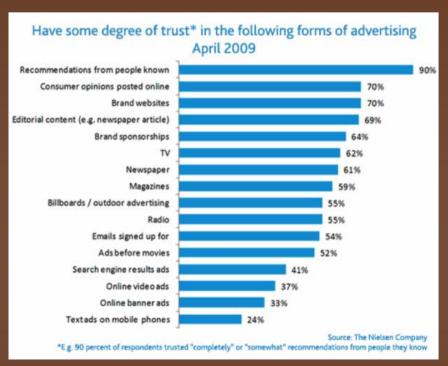
Affiliate marketing

If your startup benefits from offering a high margin product and has a good conversion rate, then you may benefit from offering an affiliate programme through a network such as Affiliate Window or ClickBank.





The reason earned media is so effective is because people trust their friend's recommendations. Conversely, our trust in virtually all other forms of paid & owned media advertising is declining.



Earned media can be thought of as any form of publicity generated by your advocates (customers, fans, partners). In my opinion, earned media is the most valuable, cost-effective, credible, and sustainable form of online marketing. It's also the hardest to create and measure.

So how can you leverage this shift in trust to drive more sales / signups?

Do Something Remarkable

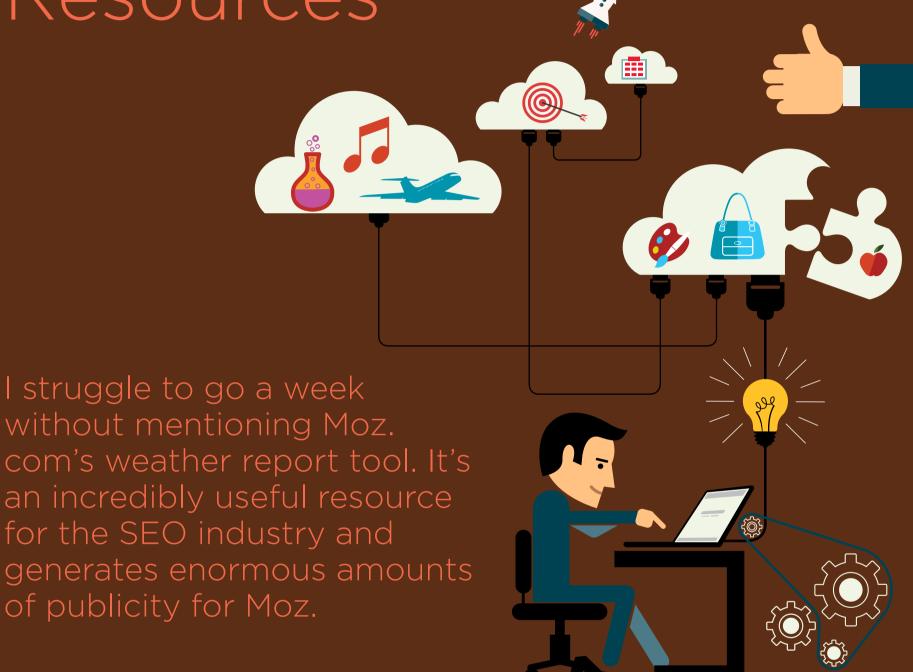


The secret sauce of the PR industry is that remarkable things get remarked upon. If you want to earn word of mouth and have the press, your customers, and whoever else talking about your startup, you must give them something remarkable.

Now, this doesn't necessarily mean you have to build a full-scale dragon skeleton on a beach in Dorset, or fly jetpacks around New York City, but if you want to cause a ripple, you'll need to do something beyond the norm. Perhaps your startup is remarkable in itself?

As much as I'd love to say "do X", there is no simple answer here, because quite often it's the things that haven't been done before that are work the best. My best advice is to read Edward De Bono's book on Lateral Thinking (he pioneered the word 'lateral thinking'), get some post-it notes and blast out as many ideas as you can conjure up. Then go for the idea that's most promising.

Build Exceptional Resources



One of the most viewed pages on the Venture Harbour website is our annual music conference calendar. Sometimes you don't need to reinvent the wheel – you just need to ask yourself "what would our customers find useful?" and build something exceptional.



Meet Your Influencers

How valuable would it be to your startup if you met Robert Scoble, Jack Dorsey, or some TechCrunch journalist? A large aspect of your success in PR and marketing does revolve

around who you know, so it's

important to learn what affects the size and

quality of your personal network.

being in the same space as them, either geographically or virtually. Last January I was speaking at Midem, a music conference in the South of France. While over there I met Robert Scoble, Mark Hoppus from Blink 182, and a number of interesting people who've become invaluable contacts. I don't say this to boast, but to make the point that it was incredibly predictable and well publicised that these people would be at Midem on the specified dates – all I had to do was show up. The hardest part in meeting the people you need to meet is booking the ticket and showing up.



"80% of success is showing up" - Woodv Allen

Search Engine Optimisation (SEO)

Over 500 million people search in Google every day. Regardless of what some startup celebrities may proclaim, SEO is not something you should ignore.



The strength of search marketing is that, if you have a product that people are looking for, your site can appear at the perfect moment - when they're searching for it.

This differs to Facebook, LinkedIn, and YouTube advertising, where you're relying on distraction to pull people away from what they were doing to visit your website. With Google, you're helping them find what they were looking for in the first place.

Organic search marketing is a broad field in itself, so I won't go into much depth at all here. However, I will impart a few pieces of advice from my experience working at an SEO agency for several years, and overseeing hundreds of campaigns.

- Don't think you're saving money by hiring a cheap SEO. Rankings go both ways, and if you get someone crap, they'll cost you a lot more than you think. Be prepared to pay a decent price for good SEO services.
- Focus on what's best for the users when in doubt, ask yourself "is this best for our users?"
 if the answer is yes, there's a very good chance that it's also best for search engines.
- Nothing is guaranteed. Anyone who guarantees results is most likely selling snake
- It takes time. I advise most of our clients not to expect any increase in SEO traffic for at least 3 months. Of course, sometimes we see increases in as little as a week, but SEO typically takes a long time to grow.

Media Media Marketing for Startups

Owned media relates to any marketing channel owned by your startup. In the online world, this refers to any websites and social media profiles that you operate.

There's a great deal of crossover between owned and earned media, and I like to think of owned media being the 'platform' for increasing the success of your earned campaigns.

Imagine you created a great story on how your startup just broke a World Record. Without a platform to publish the story on, you're best hope is to send out a press release and cross your fingers that at least one journalist will publish the story.

If you have a blog with a steady audience of 5,000 visitors per day, you can post your story to that audience, and rest assured that at the very least, 35,000 people will have been exposed to the story by next week. Hopefully, that initial audience will have 'launched' your story creating organic growth.



Building a Blog That Converts

Building a blog that converts is hard. Most companies fail because they blog about what they want their customers to read, rather than writing about what their customers want to read.

There are a small number of companies who understand this. Buffer, for example, are a company that offer social media automation software. Instead of going on about their services, their blog contains insights on everything from happiness to writing tips. They write what their customers want to read

My advice when building a blog is this: if you want to create a truly successful blog, you must be willing to commit at least 100 great articles. After you've written 100 articles you'll not only have a good understanding of what works, but each article will be driving a little bit of traffic, a few links, and a few signups each day. From there, the results will compound.



If you're not willing to invest a lot of time in building a blog, I wouldn't advise starting. It's hard work, but the results will pay-off if you stick with it.

Email Marketing

The ability to send tens of thousands of emails in one go is a double-edged sword. Many companies have abused the opportunity to spam their users, whereas others use it as a powerful tool to launch content, push users further through their funnel, and increase the effectiveness of all of their online marketing efforts.



My first piece of advice with email marketing is to get the right software. I like using Sendy. co, because it costs 10x less than every other solution, and it's so simple. For more complex email marketing, I'd recommend InfusionSoft.

The next step is to know what makes a good email. This isn't just about writing clickable subject lines and crafting beautiful HTML templates, it's about understanding what your audience wants to receive in their inbox.

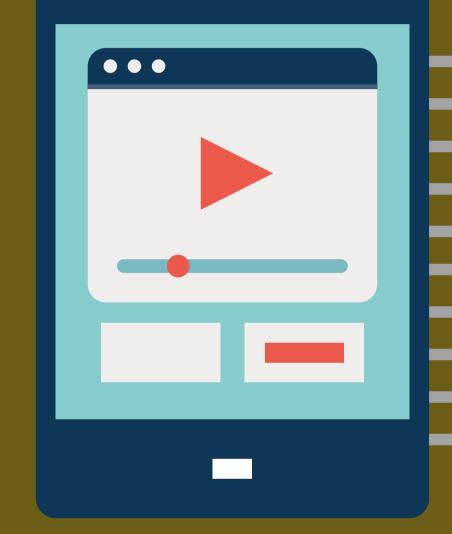
can't tell you the answer here, but I urge that you consider "would I want to receive this email?"

Be sure to experiment with different frequencies of emailing, days of the week, and types. Comparing the open and click through rates over time is the only sure way to know what works and what doesn't

Video: Leveraging the second largest search engine

in the World

We rarely think of YouTube as a search engine, but with over 50,000,000 searches made on YouTube every day, that's effectively what it is. Using YouTube Traffic Estimator, we can see exactly how many searches are made for different queries every month.



Let's say your startup offers time management solutions. A quick search on YouTube for videos on productivity reveals that many 3-minute videos have over 50,000 views - some have over 1,000,000



The Art of Stress-Free Productivity: David Allen at TEDxClaremontColleges

by TEDxTalks • 1 year ago • 307,070 views

Productivity guru and coach David Allen talks about "Stress Free Productivity" at TEDxClaremontColleges. About TEDx: In the ...



Double YOUR Productivity in 1 Day With 5 Simple Tips - A seanTHINKs Video

by seanTHINKs - 11 months ago - 7,371 views

Website: http://seancannell.com Resources Mentioned in the Video: Anti-Social is a **productivity** application for Macs that turns off ...

HD



The Science of Productivity

by AsapSCIENCE . 1 year ago . 1,312,072 views

Made in collaboration with Sparring Mind, the behavioral psychology blog. Read the full **productivity** post: http://bit.ly/XRcYAY ...

HD CC

The benefit of incorporating video into your search strategy is that YouTube, and other video hosting sites, are considerably less competitive than Google. Interestingly, Google are also featuring more and more videos in their universal search results, making it a powerful method of ranking in Google in itself.

The #1 Productivity Hack In The World | IMPOSSIBLE



impossiblehq.com/best-productivity-hack ~ 12 Feb 2013

If you're looking to become more productive, screw all the "typical" ... [click to watch video] ... The #1 Productivity Hack In The World Video ...

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Productivity Tools - Productive Muslim

productivemuslim.com/productivity-tools/ -

Productivity Tools ... Web Video University: If you want to make professional Web Videos, there's no ... Getting Things Done: The Art of Stress-Free Productivity 2.

"Productivity" Tricks for the Neurotic, Manic-Depressive, and Crazy ...
www.fourhourworkweek.com/blog/2013/11/03/productivity-hacks/ ▼
3 Nov 2013 - The Prescription for Self-Doubt (Video) ... I breathed a sigh of relief; my
productivity goes up and down, so this will help me to be more ...

Content Marketing: Infographics, Videos, Case Studies, White Papers, and more

When it comes to digital marketing, I like to think about what will work in two years time. I don't believe content marketing will be the future, but I do think that content-based online PR will be.

between creating exceptional content and relationship-based PR will be what the best digital marketers will focus on a few years from now.

relationship-based part here, as I've already covered that in some depth in the section or meeting influencers. Let's instead focus on what makes content exceptional.



You too should know, with confidence, what works in your niche.

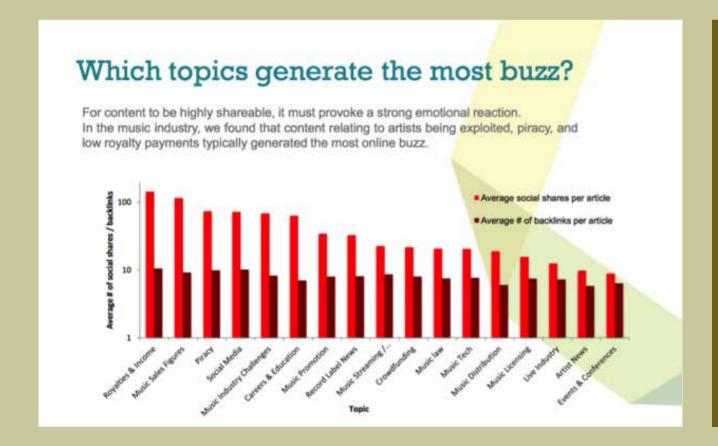
The first step in producing exceptional content is to define exceptional. For example, in the music industry I know that infographics, on average, out-perform every other format of content by roughly 198% (number of backlinks & social shares). I know that content relating to piracy, royalties, and music industry challenges is more likely to be shared than content relating to artist news or the live industry. I know this because I measure what works extensively.



On producing content of exceptional quality, my rule of thumb is to spend more than 40 hours producing it. Anything that takes less time is easily probably easy to replicate. That doesn't mean you shouldn't create it, it just means it probably won't generate amazing results.

Don't start your content strategy with what can we create? Start with what would be amazing? You'll find a way to create it.

For specific tips on content marketing, I wrote a post for Moz offering 97 tips on content marketing.



Building a Presence on Twitter, Facebook, Google+, and other social networks

Like email marketing, social networks provide a great opportunity to launch content and drive

potential customers to your service, but there's far more to it than broadcasting your agenda. Social networks provide a great opportunity to gather feedback, build relationships, and add credibility to your service.

While a guide on social media is far beyond the scope of this guide, here are a few important points to consider in your social strategy.

Know why you're using it

Because of the ever increasing number of social networks, and the endless possibilities of what you can do within social media, it's important to know why you're using social media from the outset.

You can have multiple reasons. Quantity is not the issue, clarity is.

Ultimately, retweets, likes, +1s and shares are meaningless. Your core business goals are what matter: user signups, retention, revenue, customer lifetime value, user satisfaction etc. Social media becomes valuable when you connect the two together. When you use Twitter to leverage PR opportunities, Facebook to increase the quantity of monetisable eyeballs, or Google+ to increase search rankings, that's when social media has a tangible value.

Lead with content

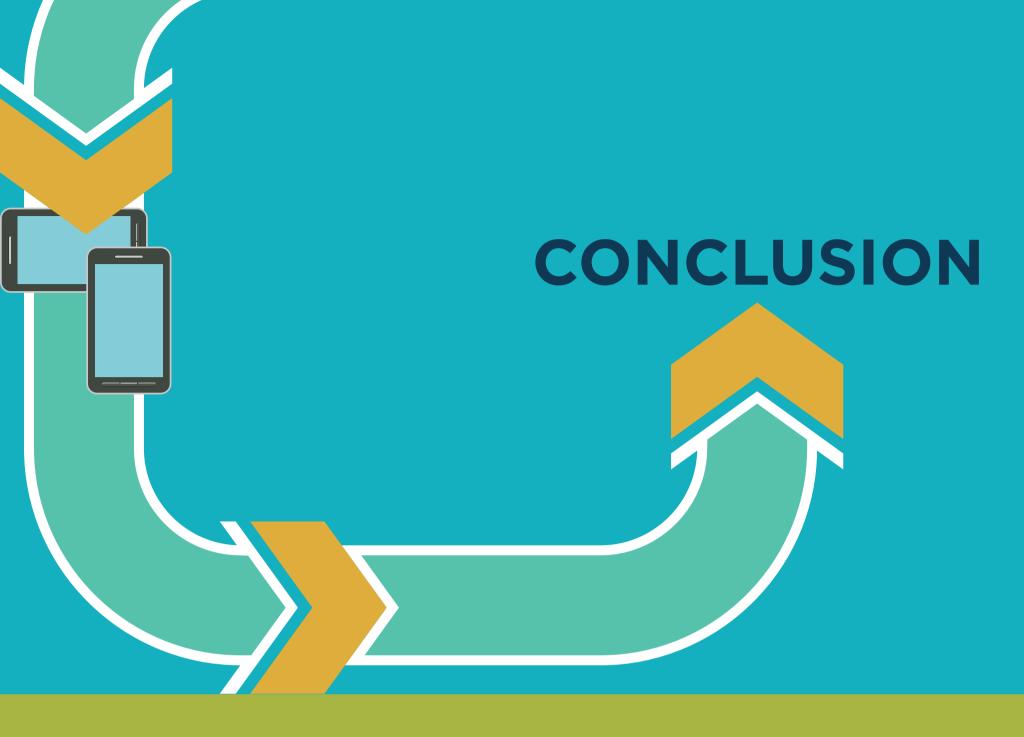
We manage a decent number of social media strategies at Venture Harbour, and if I can sum up what differentiates the clients who are successful using social media from those who are less so, it's having a content-centric strategy.

What I mean by this is that by having a regular stream of interesting content being created and shared within your social networks, the amount and depth of engagement seems to naturally grow and compound. It stops you from using social media for the sake of using social media, and instead focus on using it as a means to a more valuable end.

Know what works

I spend a lot of time in the entertainment industry understanding what content is the most shareable. While it's good to confirm these things with data, often it just takes a few hours of research to understand what people talk about in your niche. So many companies publish crap that no one in their right mind would have a conversation about – don't fall into that trap. Start by knowing what sparks conversations in your niche.





I'd like to wrap this guide up by making the paradoxical point that nothing in this guide is exclusively right. It's just one perspective. In many cases, the opposite of what I've said is equally correct and I advise experimenting to reach your own conclusions on what works.

The reason I've been able to reach many of these conclusions is through six years of testing assumptions day in and day out. But this is a fast-moving industry where nothing remains static, so we must challenge what we're told and work out for ourselves how to effectively market our companies.

Finally, if you have any experiences or points you'd like to add, please use the comments below, which I'll keep an eye. If you have any questions I'd be happy to answer them there. If you'd like to keep things private, or are interested in working with us, feel free to get in touch.